



Working together to strengthen London's voluntary and community sector

London Funders e-bulletin April 2009

Editorial

London Funders – news and activity

Dear Friend

So much to say about London Funders' work at the moment. May I start with some in-house points? We are in the midst of an election to fill vacancies on our Executive Committee. If you are a member of London Funders, the main contact in your organisation (Yvonne can tell you who that is if you are not sure) will have received all the material about how to make a nomination – and the deadline is midday on 1 May! We will be glad to hear from you on this.

The election itself will happen at the AGM on **15 June**. Please make a note of the date – we'll start at 1.15 pm with a light lunch and the meeting includes several great topics. After the brief business meeting we will facilitate discussion on funders response to the recession – with masses of ideas and news to share, about how funders are trying to be creative and constructive despite the adverse impact of the economy on themselves as well as on the organisations they support and the communities we all serve.

We then have some members of NCVO's Funding Commission who will set out some of their ideas for discussion on how the VCS could be funded in the next ten years. The main speaker will be Rachel Lomax, the Commission's Chair and a former Deputy Governor of the Bank of England – we hope you will want to share your ideas with her. We'll finish with a glass of wine and time for funders to network. Formal invitations will be sent out soon but meanwhile please save the date.

Recession response

We hope you have already had a look at our new website where we are doing our bit to follow up *The recession: we're all in it together* by sharing information, resources and inspiration to assist funders at this difficult time. Thanks to Capacitybuilders we have been able to set up this site with initial material, we are adding to it all the time and we are always very keen to hear ideas to add more and fill gaps. Latest additions to the website can be found in context: worldwide.

In particular we are pleased to tell you that the report of the 11 February event is available for download. Please share it widely – it was such an important meeting with masses of ideas for how we can work, individually and mutually, to limit the damage of the recession, and build a better future.

Please see below the other meetings we have lined up, and every good wish for your work,

Gaynor Humphreys

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What's going on in London Funders

Joint event



London Funders held a joint event on 23 March with Community Foundation Network, taking advantage of a visit to the UK by Peter Hero, former CEO of one of the fastest growing and most innovative community foundations in the US, Silicon Valley. Peter is well known at home and internationally as someone who has his eye on the latest trends in philanthropy and who can talk with interest and thoughtfulness on their significance. A short note of the meeting is available at www.londonfunders.org.uk.

We have been delighted to learn that since we met Peter he has been appointed Vice President for Development and Alumni Relations at Caltech, the prestigious California Institute of Technology.

Future meetings

Voluntary Sector Infrastructure Development

The next meeting will take place on **Monday, 1 June, 2 – 4 pm** at London Funders. The group will hear about the Big Lottery Fund's commissioned research work around infrastructure and the different roles of specialist and generalist support. Jill Walsh will give an update on Capacitybuilders' work and Tim Wilson from Charities Evaluation Services (CES) will talk about their recent research and publication on evaluating the impact of infrastructure organisations.

Good Practice in Grantmaking

The next meeting will take place on **Thursday, 4 June, 10 am – 12 noon** at London Funders. In the context of the recession the group is interested to draw up a framework for thinking about advising funded organisations on the scope for collaboration, and encouraging grantees to think about efficiencies and economies as well as opportunities to strengthen their work through collaboration. Also to help funders understand what the costs might be of different kinds of collaborative activity and what investment they might have to make.

Research and Evaluation

The next meeting will take place on **Monday, 8 June, 2 pm – 4 pm** at London Funders. Further details will be confirmed shortly.

London Funders AGM

This year's Annual General Meeting will take place on **Monday, 15 June 2009**.

As well as a brief business meeting, main topics include:

- Funders comparing notes on responses to the recession - follow up to our 11 February event, "The recession: we're all in it together"
- The future of funding: a chance to meet some of the people making up NCVO's new Funding Commission, including Rachel Lomax, its Chair, formerly Deputy Governor of the Bank of England. The Commission has been asked to come up with new thinking on the next ten years of VCS funding and is currently out to consultation. By 15 June they aim to have ideas of the main themes to pursue - a great chance for London's funders to offer input.

Please save the date and we will be in touch shortly with further information.

Olympics/Paralympics

The next meeting will take place on **Tuesday, 23 June, 3 pm – 5 pm** at London Funders. Further details will be confirmed shortly.

Welcome – new members

Newest recruit to our membership is Thames Community Foundation. Further information can be found through our website.

Member news

bassac Community Empowerment Fund

bassac is one of 21 third sector organisations that will receive part of a £9.25 million Empowerment Fund to deliver on the key themes of the 2008 white paper, *Communities in Control: Real People, Real Power* and help to give a real voice to people in their communities.

The three year grant will further bassac's work with its members to increase their participation and voice in the decision making process at the local authority level. The funding will develop practical ideas to stimulate greater engagement between councillors and members, enabling local residents to have a greater say in the development of their communities.

The full list of recipients of the Fund:

- Action for Market Towns
- bassac
- Carnegie UK Trust
- Centre for Sustainable Energy
- Community Matters
- Environmental Law Foundation
- Housing Associations' Charitable Trust
- Media Trust
- Novas Scarman Group
- Operation Black Vote
- Oxfam
- Royal Association for Disability and Rehabilitation
- Royal Society for the Encouragement of Arts, Manufactures and Commerce
- School for Social Entrepreneurs
- Sheila McKechnie Foundation
- Social Firms UK
- Tenant Participation Advisory Service
- Urban Forum
- Workers' Educational Association
- Young Foundation
- YWCA

Big Lottery Fund Changing Spaces

Changing Spaces is a multi-faceted funding programme, where a series of organisations is disbursing grants broadly related to the environment but each in a specific way. Most of the funds are finding the number of applications from London low compared with other regions and would appreciate help in publicising the availability of grants.

Community Spaces

Access to Nature

Ecominds

Community Sustainable Energy Programme

Local Food

Big Lottery Fund People's Millions 2009

The People's Millions television contest started last month, and communities in ITV London can compete for five awards of up to £50,000 to improve their local area and boost their community. This is a partnership between the Big Lottery Fund (BIG) and ITV and asks viewers to vote to decide which local projects they would like to win. The popular contest is now in its fifth year.



The photo shows Big Lottery Fund Head of London Region Debbie Pippard and ITV London presenter Glen Goodman outside the Streatham Darby and Joan garden room, with a cheque for the new 2009 round of People's Millions in London. The Club had an award in 2007 and the new garden room and walkway that it paid for are still very much in use and better access to their garden is contributing to the continuing success of this project.

The contest is particularly looking for projects that enable local people to get more involved in their community and that are original and imaginative. See their website for further details and application forms – deadline 15 May.

Church Urban Fund and London Catalyst

These two funders are collaborating again in a grant programme called *Health and Belief*. They are funding a pilot programme jointly to support faith-based community projects tackling poverty-related health inequalities in London.

Applications for grants up to £10,000 are invited from social action groups or small voluntary organisations based in London, and with an annual income of less than £150,000. The deadline is 30 June 2009 for grant awards in October.

For the details click [here](#) to download Health and Belief 2009 flyer

The first collaboration, last year, was the subject of a report on the experience of collaborating, by Victor Willmott of London Catalyst and Billy Dann, then at the Church Urban Fund. This includes a very honest account of the challenges in bringing together two very different funding regimes as well as the rewards of collaboration.

To read the report click [here](#)

Futurebuilders and Capacitybuilders

The two organisations are working together to deliver the Modernisation Fund, launched as a key part of the Government's action plan to help the third sector through the recession, *Real Help for Communities: Volunteers, Charities and Social Enterprises*.

This part of the package is worth £16.5 million and details of grants and loans can be found at www.modernisationfund.org.uk, where there are links to both organisations' websites. There is an opportunity to register for interest-free loans of more than £30,000, which will be distributed by Futurebuilders and are targeted at third sector organisations planning mergers and collaborations, or those trying to lift their organisation out of the economic downturn.

From early June, third sector organisations will also be able to apply for £1,000 bursaries and grants of up to £10,000. Capacitybuilders will deliver the grant programme and funding is targeted at third sector organisations that have an annual income of between £150,000 and £750,000 and are providing services to those worst hit by the recession.

Greater London Authority: tougher action on violence against women in London

The Mayor has published a report that calls for tougher action on sex trafficking and a united fight to end violence against women in London. It also highlights the need to challenge the growing use of sexual violence as a weapon by gangs in London.

The Way Forward – A call for action to end violence against women, was launched in late April by the Mayor, the Metropolitan Police Commissioner, Sir Paul Stephenson, Deputy Mayor for Policing, Kit Malthouse and Joy Ngozi Ezeilo, UN Special Rapporteur on Trafficking.

Links are made in the report between violence against women, higher levels of child poverty and increased levels of substance abuse. Last year the number of reported rapes in the capital increased by 14.5 per cent and domestic violence incidents rose by 4.4 per cent. Only an estimated 10 per cent of women who have been raped or sexually assaulted report it to the police and only 6 per cent of all rape cases end in a conviction.

This report proposes prevention of violence against women as its core policy aim. It aims to bring the work of the police, local authorities, third sector, NHS and criminal justice system together under one umbrella to tackle violence against women through a series of measures that use the Mayor's powers in relation to the police and other agencies, and to support strengthened actions by the boroughs.

There are particular links with actions that tackle rough sleeping, and, with the Equality and Human Rights Commission, discussion about how to take forward work to tackle trafficking and sexual exploitation ahead of the 2012 Games.

'The Way Forward' is open for consultation until July 20th through www.london.gov.uk/mayor/crime/vaw/

The views of London agencies and voluntary organisations are sought and the report poses a variety of questions and ideas for funders interested in responding. The Mayor will be seeking the views of third sector groups in this field, and of the GLA Group, London Councils, Government departments, the London Criminal Justice Board, borough councils, community and women's organisations and the NHS. Based on the consultation responses and other discussions, the Mayor intends to publish a further document in Autumn 2009.

Rosa UK

One of the latest ventures of the first UK-wide fund working with women and girls is to celebrate and support a woman campaigner by sponsoring a Sheila McKechnie Foundation Award.

The Rosa 'Women Creating Change' Award 2009 is part of Rosa's commitment to supporting women to achieve equality and justice. The Foundation's is accepting applications for awards until June. On the Sheila McKechnie Foundation website nominations are also open for the London Social Justice award, sponsored by City Parochial Foundation.

Safer London Foundation

In a great twist on the idea of mapping crime hot-spots, Safer London Foundation has published a poster mapping the 100+ crime reduction and prevention projects they have supported.

Click here to see "100 serious assaults on crime". For more details, see their website www.saferlondonfoundation.org

Social Enterprise London

The much coveted and prestigious Olympic Inspire Mark has been awarded to SEL by the London 2012 Organising Committee of the Olympic and Paralympic Games (LOCOG).

The award recognises the impact of SEL's *Winning with 2012* programme, supported by the Office of the Third Sector and aiming to get the maximum number of social enterprises delivering Olympic contracts before, during and after the Games. In response to the increased publicity and recognition the Mark brings, SEL is rebranding the project *Winning with Social Enterprise*.

SEL Chief Executive Allison Ogden-Newton says: "To be awarded the Inspire Mark is a real achievement. SEL will use the Mark as a springboard to raise the profile of social enterprise, ensuring they play a key role in the economic and social renewal brought about through the Games."

For further information contact Matt Jarratt, Membership and Communications Manager at Social Enterprise London on 020 7022 1932 or by email matthew@sel.org.uk

External news

Chief executive appointed at LVSC

Peter Lewis, who was interim Chief Executive at London Voluntary Service Council from December 2008, has been appointed to the permanent role. Before coming to LVSC, Peter worked in the Mayor's Office at the Greater London Authority for six years, leading partnerships to deliver Mayoral priorities across London, most recently in relation to the Olympic and Paralympic Games.

Peter is a city lawyer by background and his previous voluntary sector experience includes working for Crisis, being the first Executive Director of the London Cycling Campaign and various volunteer roles.

ThirdSector Excellence Awards

The categories for 2009 awards include several where third sector funders might compete but one in particular is for "Innovation by trusts and foundations". To enter, by the closing date of 5 June, see www.thirdsectorexcellenceawards.com

Launch of Mayor's Fund for London

An event to launch the new Fund was held in early April to a wide audience gathered in Shoreditch Town Hall. Setting up the Fund was a commitment of the Mayor's and it has been established as an independent charity whose trustees, led by its Chairman Sir Trevor Chinn, have established its mission as "improving the life chances and aspirations of disadvantaged children, young people and their families in London." The Mayor is its Patron.

To make a manageable start as the Fund builds up, the targets are focused in several ways. Firstly, on life transitions: early years; primary to secondary; after school and holidays; and school-to-work. Further, at this stage funding is being given to one geographical area – a square mile around Shoreditch – with the deliberate intention of proving the effectiveness of the work they are supporting. The area comprises 11 wards across three boroughs (Hackney, Islington and Tower Hamlets), with 30,000 young people, 75% of whom are from low-income families and all representing the ethnic diversity and richness that characterise London.

Financial plans are to spend around £1.5 million in 2009 and an additional £7-8 million in 2010, aiming to grow to a £15 million fund by 2011, when it will extend its geographic reach. From a standing start at the beginning of 2009, the Fund has so far raised about £4 million from foundations, individuals and businesses. Trustees are funding the administration costs, including a small central team.

The Fund will seek to work in partnership with government, other funders, charities and local communities. Sir Trevor observed, "These issues and problems are all connected, but the solutions – the funding and services – are not. Our programme will be joined up; we want a real partnership, with transparency and sharing."

The first three projects supported were showcased to the launch audience. They are

- 1. London Learning** – an intensive, connected programme bringing together the best of literacy, numeracy, social and emotional learning programme with family support, to be run in six primary schools through a partnership between Every Child a Chance Trust and School Home Support
- 2. London Achieving** – the development of a project pioneered by Morpeth School in Tower Hamlets providing extensive support for children with no-one in their family who have ever experienced post-16 education, to be extended and replicated
- 3. London Safe** – the roll-out throughout the Initial Area to every primary and secondary school of the *Watch Over Me* and *Miss Dorothy* programmes aimed at keeping children safe from bullying, abuse, crime, involvement with crime and accident, led by the Metropolitan Police with Kids Taskforce.

The Trustees and Chief Executive Chris Robinson have already consulted and linked up with a variety of funders interested in London and they are keen to talk to any others interested in forming alliances or collaborating in their work. To learn more, visit their website or contact Chris on crobinson@mayorsfundforlondon.org.uk

Publications and resources

A Guide to Giving (third edition, 2008)

This handbook by Philanthropy UK gives practical and objective guidance. It reflects the evolved and sophisticated approach donors now take in their giving. New topics include charity impact evaluation, community development finance, donor advised funds and sustainable finance. A new section on family business and philanthropy explores the growing trend in corporate philanthropy as an expression of the ethos of family-owned businesses.

[Click here to download the summary](#)

[Click here to download the full copy](#)

Child poverty: ten years to go

Tony Blair's 20-year mission to end child poverty is at its midway point and this was highlighted last month by Child Poverty Action Group with their launch of a *Manifesto for Success*. It sets out ten ways in which child poverty could be reduced, covering low paid work, educational inequality, limitations to and perverse effects of the tax and benefits systems and impediments in access to public services. It reminds readers of the sheer unfairness and harm of poverty with ten reasons to be angry, starting with "More than half of the children living in poverty have a parent in employment".

For further information and to be kept in touch, contact cpag10@connectpa.co.uk

Child poverty in London – any progress?

The London Child Poverty Commission has reviewed progress a year after issuing a challenge to government and various agencies including the London Skills and Employment Board, the Mayor of London and Transport for London. In a publication, *Capital gains - One year on*, the Commission reviews its 26 recommendations from last year, first headlining whether they have been achieved (three of them), partly achieved (a further ten) or need attention. The detail is looked at as well, and there are also a few helpful pages setting out the indicators used to measure the direction of change in London – summarising trends and naming the sources of data.

There are encouraging changes – fewer 16-19 year olds in London not in education, employment or training and there are improvements in infant mortality. But some changes for the better show London lagging behind improvements in the rest of the country; and, for example in changes in life expectancy at birth, while there is improvement in London as a whole, this masks a growing inequality between different areas of London.

Meanwhile we still have a far higher proportion of children in income poverty than elsewhere in the UK and no sustained change since 2000.

The more detailed information on action against recommendations shows examples of considerable effort on the part of public bodies at local, regional and national level, and approaches and pilot projects to watch and to emulate.

This publication also deserves recognition for tackling a complex subject with clarity and plain English. *Capital gains – One year on* (Published by London Councils for the London Child Poverty Commission.)

For more information on the London Child Poverty Commission contact info@londonchildpoverty.org.uk or 020 7983 4643

Foundations' impact

The Effective Foundation: a literature review by David Cutler expands on a presentation by the author, Chief Executive of the Baring Foundation, given in 2008 to his Foundation's trustees as part of their strategy review. The initial exercise indicated the lack of a published synopsis of recent writing by leading commentators on how foundations can maximise their impact.

This 16 page report fills the gap extraordinarily well – a digested read which is entirely readable, summarising, commenting on and connecting the work of a number of authors from the USA, the UK and the rest of Europe, including Helmut Anheier, Matthew Bishop, Joel Fleishman, Diana Leat, Joel Orosz, Michael Porter and Julia Unwin.

David Cutler highlights a series of themes emerging from the work he reviews, each showing how the defining characteristics of foundations can be used to maximum effect in achieving their objectives. The themes are:

- An absence of constraints
- Leading to freedom of manoeuvre
- But with some limiting factors
- Problem diagnosis and theory of change
- Developing solutions
- Alignment of resources to the solution
- Convening and brokerage
- Endurance
- Evaluation and dissemination
- Sustainability and replicability.

[Click here to download *The Effective Foundation: a literature review*, published April 2009](#)

Granting Success: Lessons from funders and charities

Padraic Brick, Angela Kail, Justine Jarvinen & Tim Fiennes

This research report from New Philanthropy Capital offers guidance on how to structure grants so that they have the most impact. Based on interviews, NPC's own experiences and a literature review, it explores different practice and the positive and negative impact of funding decisions on organisations supported.

It advocates, of course, grants that are structured to give charities the ability to attract the best staff, opportunities to plan and innovate, and flexibility, but notes that funders can struggle to give large or long-term grants for many reasons, including concerns about dependency, their own lack of capacity in assessing and monitoring applicants or their wish to spread their funding across a number of different areas.

Voluntary and community organisations routinely make the point – and more than ever in these difficult economic times – that unrestricted grants are the best funding of all in allowing them flexibility. The report encourages funders to express their confidence in groups they support by allowing them such freedom to use resources as they determine.

[Click here to download a summary and the full report](#)

How are you getting on?

This report from New Philanthropy Capital looks at the communication of results between charities and funders, and how funders use the information on results. Drawing on new data from surveys and interviews, the report finds that charities and funders are both broadly satisfied with the information requested and provided in grant applications and reporting, but that there is still plenty of room for improvement. The report makes a number of recommendations to charities, funders, and support providers.

To download the report [click here](#) or see NPC's website

KnowHowNonProfit

A project based at the Centre for Charity Effectiveness at Cass Business School (London) and funded by the Big Lottery Fund, this offers internet-based peer networking and advice. It aims to build an online, nonprofit community to provide tools and opportunities for collaboration and expresses the intention of being the first port of call for individuals seeking information, advice or access on nonprofit issues. The website encourages feedback, new material and participation in volunteering, campaigning and blogs.

The website is found at www.knowhownonprofit.org For more detail contact Sahara Quli, CEO, or Madeleine Sugden, Content Manager, at knowhow@city.ac.uk

LINK host commissioning in London

LVSC, along with the councils for voluntary service (CVS) across London, has undertaken research examining the commissioning processes, experiences and results of London's Local Involvement Networks (LINKs).

These are the new statutory forums that will allow local people wider opportunities for involvement in the commissioning and delivery of their health and social care services. They are replacing Patient and Public Involvement Forums. The volunteer members of the LINKs are to be supported by a LINK host organisation appointed by the local authority in which they work.

Each London borough was obliged to commission a host organisation for their LINK by January 2009. The research examines the experiences of voluntary and community sector (VCS) groups in engaging with the LINKs' commissioning processes and the results of that activity. It is intended to inform a general understanding of the impact of commissioning on VCS funding in London.

The opening summary offers snapshots from different perspectives – the boroughs, LINK hosts and the CVS – and the report that follows offers detail and analysis.

LVSC is keen to have feedback and guidance about the value of further research – would it add to understanding about other VCS commissioning arrangements in London; would it be useful to review the performance of the LINKs themselves and their relevance to evolving policy in health and social care and community empowerment?

Feedback to Gethyn Williams, Policy and Networks Manager, LVSC, gethyn@lvsc.org.uk

London Empowerment Partnership ebuletin

London Civic Forum is the lead body for the London Empowerment Partnership, which aims to improve the quality, coordination and evidence of community empowerment in the London region. The Partnership has a well-produced and informative 'Empowerment Bulletin' to provide regular information about its own work and wider opportunities.

Further information from natalie@londoncivicforum.org.uk or telephone 020 8709 9772.

Managing Without Profit

Leadership, management and governance of third sector organisations
Mike Hudson, published by Directory of Social Change

This book may have achieved classic status after 15 years of publication. It has been very thoroughly revised and republished and has some new chapters – eg managing strategic partnerships and tracking corporate performance.

Available from www.dsc.org.uk/mwp £24.95, and discounts on orders of 10 or more copies.

Not just bread, but roses, too

Women's Resource Centre has launched its latest research *Not just bread, but roses, too*. This report maps the women's voluntary and community sector in England and provides the most comprehensive picture of the sector to date. Women's organisations provide a range of essential services and campaign on important and often difficult policy issues.

The report identifies where organisations are working, which equalities groups they provide services to, what fields they are working in, and income and expenditure data from 2004-07.

For more information visit their website or download the report here

Power Moves: exploring power and influence in the UK

Published last year as part of Carnegie UK's Democracy and Civil Society Programme, this examination of how decisions are taken on the national stage includes several case studies of interest, including one on recent changes to the provision of English teaching as a second language (ESOL). It explores the influence of civil society organisations in the complex power play of UK decision-making and legislative change.

Click here to download a copy of the report

Understanding Muslim ethnic communities

The Department of Communities and Local Government's *Understanding Muslim Ethnic Communities* research project aims to give insights into the most significant Muslim ethnic diaspora communities in England. It is intended to capture the diversity within the Muslim population and seeks to provide food for thought on characteristics of these communities to enable more effective engagement.

Each report sets out the context for migration and what is known about demographics. Respondent insights into the socioeconomic status of their communities are set out together with their views on integration and cohesion. The complexity of ethnic and religious identities and emerging dynamics are discussed as are intergenerational issues and challenges for young people. The wide range of continuing links with countries of origin are noted. This is followed by a broad overview of the nature and type of civil society development that has taken place and issues relating to public authority engagement and encouragement of participation by communities are highlighted. Overall conclusions are drawn followed by recommendations for the wide range of stakeholders with an interest in the issues.

Communities and Local Government commissioned the Change Institute in 2008 to carry out this research. It was done through collation of data from the 2001 Census, other surveys and academic sources and through a small number of focus groups and interviews with community members.

Summary Report: Understanding Muslim ethnic communities

Summary:

This report synthesises the findings of separate research and reports on 13 Muslim ethnic diaspora communities in England as part of the Understanding Muslim Ethnic Communities research project.

Technical Report: Understanding Muslim Ethnic Communities

This technical report accompanies the research and reports on thirteen Muslim ethnic communities in England undertaken for Communities and Local Government in 2008. The reports covered communities originating from Afghanistan, Algeria, Bangladesh, Egypt, India, Iran, Iraq, Morocco, Nigeria.

The individual reports:

- The Somali Muslim Community in England: Understanding Muslim Ethnic Communities in England
- The Algerian Muslim Community in England: Understanding Muslim Ethnic Communities

- The Pakistani Muslim Community in England: Understanding Muslim Ethnic Communities in England
- The Afghan Muslim Community in England: Understanding Muslim Ethnic Communities
- The Bangladeshi Muslim Community in England: Understanding Muslim Ethnic Communities
- The Nigerian Muslim Community in England: Understanding Muslim Ethnic Communities in England
- The Moroccan Muslim Community in England: Understanding Muslim Ethnic Communities in England
- The Turkish and Turkish Cypriot Muslim Community in England: Understanding Muslim Ethnic Communities
- The Indian Muslim Community in England: Understanding Muslim Ethnic Communities in England
- The Saudi Arabian Muslim Community in England: Understanding Muslim Ethnic Communities
- The Egyptian Muslim Community in England: Understanding Muslim Ethnic Communities in England
- The Iranian Muslim Community in England: Understanding Muslim Ethnic Communities

Working better together - Managing local strategic partnerships

A national study by the Audit Commission which reviews arrangements for performance, resource management and governance in LSPs, sees them as evolving and maturing bodies whose “local and national partners still need to recognise the key dynamics that support partnership working”. There is a mass of evidence and guidance included towards LSPs taking an area-wide approach to performance and resource management and a good balance between these and governance arrangements to achieve agreed outcomes.

The Audit Commission had a commitment to work with the Improvement Network to make an online improvement tool available to assist LSPs to assess their own performance and learn from notable practice. They will also work with other local inspectorates to use the lessons from this study for Comprehensive Area Assessment.

For further information see the Commission’s website www.audit-commission.gov.uk/lsp or download the pdf [here](#)

External events, recruitment and training

Recruitment

Jackson Foundation: Administrator (part-time, probably two days per week), c. £50K (pro-rata), home based with easy access to London

The Jackson Foundation is a grantmaking organisation with a special interest in helping the disadvantaged through education and research, especially, although not exclusively, in the realm of the environment. The majority of grants are made in the UK and South Africa, and range from funding research to helping provide school uniforms for young children in Africa who would otherwise be unable to continue their basic education.

The charity's trustees are seeking a part-time administrator to provide support to the Foundation in all aspects of its grantmaking. The successful candidate will have broad experience of the wider non-profit sector, project management, financial planning and general administration along with the requisite skill-set to service and implement the day-to-day running of the foundation, from taking detailed minutes of trustee meetings to liaising with grantees and professional advisers to the foundation.

This is a sole, and first employee role for the Foundation. Interviews will be held in early May.

To find out more, contact the Jackson Foundation's retained consultant, Sarah Illingworth on 020 7939 7449 or email her at sarahi@peopleunlimited.co.uk

External events and training

Delivering the legacy of the Olympic Games

Organised by the Campaign for Learning

29 April 2009, 10:00 – 16:00 (followed by a drinks reception)

Glaziers Hall, London Bridge

The Learning and Skills Council has sponsored this conference on how to use the London 2012 Olympic and Paralympics Games to create a legacy of employment, engagement and regeneration for communities. Content will include:

- how to work in partnership to ensure that new jobs are sustainable
- how learning can underpin social and economic integration in a downturn
- how to engage the power of learning in education and the workplace
- development and community learning to combat the negative effects of recession; and
- where do the opportunities lie for addressing the Green Skills Agenda?

Speakers include Tessa Jowell MP, Minister for the Olympics, Mary Conneely, Regional Director Regeneration, LSC and Ian Ashman, Principal, Hackney Community College.

£75 plus VAT. View the agenda [here](#)

To book a place at the event or for more information, contact Karla McLaren on kmclaren@cfllearning.org.uk or 020 7766 0010.

Leading your charity through the recession

Co-hosted by ACEVO, Action Planning, Charity Trustee Networks, the Institute of Chartered Accountants and the Honorary Treasurers' Association

7 May, full day, Westminster

For chief executives, finance directors, trustees and senior colleagues on topics such as reducing costs without jeopardising services, fundraising from new sources, strategic partnerships and mergers, maximising assets.

Speakers include Gavyn Davies, Dame Steve Shirley, David Emerson and Chief Investment Officers from leading providers including CAF, Kleinwort Benson and CCLA.

£140 for the first delegate and £70 for every additional place for the same organisation.

Download conference brochure, book online and request invoice or book by email

State of London Debate: Your city, your say

9 May 2009, 10:00 – 15:00, Westminster, SW1

The Mayor has invited interested Londoners to The State of London Debate to meet and question senior representatives of his office, the London Assembly and London boroughs, on the range of functions fulfilled by them in providing services for London.

For free registration click [here](#)

SHINE, the UnConference for Social Entrepreneurs

15 May 2009, The Main Event, Kings Cross (plus party 18:30 – 22:00)

16 May 2009, Carry on the Conversation, Kings Cross

A gathering of social entrepreneurs, investors, and business experts to form practical collaborations, develop ideas and debate the future of social enterprise.

Participants are invited to offer proposals for sessions in these three areas:

Practical: a mini business school with high-value sessions from management consultancies, business support agencies, funders and social investors.

Contextual: How is the field of social enterprise developing? What is shaping the context in which they operate? What are the barriers and what are the accelerators?

Inspirational: The stories of successes and failures.

Details at: www.shineunconference.com

Understanding Financial Risk

A seminar for trusts and foundations exploring environmental, social and governance risk factors in investments

18 May 2009, 15:00 - 17:00, London EC2

Following the sub-prime lending crisis and subsequent financial downturn, what environmental, social and governance risks should investors be aware of? Will a carbon crunch hit as hard as the credit crunch? Has poor corporate governance played a part in the current crisis?

This gathering of trusts and foundations will explore environmental, social and governance (ESG) risks and opportunities for investors. It will provide an opportunity for trustees and senior staff to learn more about current thinking on the financial relevance of ESG factors and debate the implications for foundation investments.

The event is hosted and chaired by the Friends Provident Foundation at the offices of Friends Provident, 100 Wood Street, London EC2V 7AN

Speakers will include:

Danielle Walker-Palmer, Friends Provident Foundation (chair)

David Pitt-Watson, Senior Adviser, Hermes Fund Managers

Rebecca Dixon/ Susanna Jacobson Mercer Investment Consulting

Sam Collin, EIRIS Foundation

To book a place at this free event please contact Sam Collin at the EIRIS Foundation
Sam.collin@eiris.org or 020 7840 5738

Valuing impact: Building an Association of Nonprofit Analysts

19 May, 2009, The King's Fund, London

The keynote address will be given by Matthew Bishop, commentator on philanthropy and Chief Business Writer/US Business Editor of The Economist. Other speakers include:

- Ken Berger, President and Chief Executive, Charity Navigator
- Martin Brookes, Chief Executive, New Philanthropy Capital
- Jamie Cooper-Hohn, Chief Executive, The Children's Investment Fund Foundation
- Mark Lever, Chief Executive, The National Autistic Society
- Deirdre Mortell, Co-Founder and Chief Executive, The One Foundation

[Click here](#) to see the programme and a full list of speakers.

For further information contact Esther Paterson or see their website
www.philanthropycapital.org

Insider knowledge – Series Two

Sharing learning on how to bring about social change

27 May 2009, 11:20 – 12:30 followed by a light lunch, London SE1

Organised by the Diana Fund, this is the start of a series of opportunities to hear from a selection of past and current grant holders on how organisations and funders can work together more effectively to bring about social change.

Sue Dawson will discuss how Film IT worked directly with young people in the criminal justice system towards combating complex social and emotional issues. Film IT is a national charity offering support and education to hard to reach young people through the arts. They run workshops in film, photography, performance, song writing and storytelling, helping young people to produce work which uses the reality of their life experiences to generate change.

To reserve a place at this free event, email: emily.wilson@memfund.org.uk or telephone 020 7902 5512

There are four further events in the series:

- | | |
|-------------------|-----------------------------------|
| 08 July 2009 | Prison Reform Trust |
| 09 September 2009 | Newham Asian Women's Project |
| 21 October 2009 | BasicNeeds |
| 02 December 2009 | Disability & Development Partners |

Expanding the Role of Volunteering: Reacting to Recession and Promoting Opportunities

Westminster Briefing

11 June 2009, 10:40 – 14:00, Westminster

This event is intended for local authorities, charities, volunteer involving organisations, local volunteering networks, the private sector, central government, NGOs, welfare groups, local strategic partnerships, social inclusion officers, youth offending teams, community cohesion officers, corporate policy officers, academia and other stakeholders.

It will be about reviewing the Commission on the Future of Volunteering's 2008 report 'Manifesto for Change' through the prism of recession, recognising both the financial constraints and considerable opportunities this will offer, as rising unemployment leads to an increase in demand for volunteering positions, and companies see greater benefit in employer supported volunteering programmes.

1 Place £225 + VAT; 2+ Places £205 + VAT each

[Click here to view a synopsis for this event](#)

[Click here to download a reservation form for this event](#)

Penal Affairs Conference

22 June 2009, 10:00 – 15:00, Mercers' Hall

ACF's Penal Affairs IBN will be hosting a free conference with the Mercers' Company which aims to understand the extent to which trusts and foundations can contribute to the rehabilitation of offenders in the current environment.

Speakers at the conference will include Edward Garnier MP, Shadow Minister for Justice and Clive Martin, Director of the umbrella group, Clinks.

For further information please contact Emma Hale at Mercers

Demonstrating Quality in Challenging times

CES and IDeA National Third Sector Quality Conference
25 June, Central London

This is the first time the third sector and local government have joined forces for a conference on quality. Speakers include the Minister for the Third Sector, Kevin Brennan MP and the Chair of the Charity Commission, Dame Suzi Leather.

To book online: www.profbriefings.co.uk/ces. Bookings made before 8 May qualify for an early bird discount rate of £120.

The Big Opportunity 2013 – Gains From the Games and What Comes After

25 June, full day, Sadler's Wells, London

This event will provide an opportunity for voluntary and community sector organisations to gain a deeper understanding of how they can contribute to inclusive Games and benefit from its legacy.

Confirmed speakers are:

- Kate Hoey MP
- Munira Mirza – Director Cultural Strategy GLA
- Loraine Martin – Head of Training and Equalities at the ODA
- Penny Wrout – BBC London Journalist specialising in 2012. BBC London 2012 Correspondent Adrian Warner may be able to facilitate a session or afternoon plenary
- Mike Mulvey CEO Compete4
- LDA Director TBA to talk about the legacy company
- Ian Reddington – leading discussion on arts legacy and acting from a practitioner's point of view possibly with National Student Drama Festival

For more information and to download an early bird booking form [click here](#) or email events@londoncivicforum.org.uk